The Bear: The Recipe for Camp Leadership

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RECOUNT

OPAER

"Yes, Chef"

- Everyone

Principle: Create Everyday Language That Casts a Vision of Who You Want Your People to Be



Do: Yes Chef

- Glorify the Front Line (Group Leader)
- Act As If You're Saying "Yes, Director"
- Front Line People Are "The Product"
- Give Respect & Get Respect
- Promise Keepers

Don't: Yes Chef

- Create Confusion With Crazy Titles and "Class Structure"
- Expect a Title to Equal Training
- Generate Major Changes In a Vaccum
 - Reference: 73 Creative Job Titles (+/-)



"Everyday is the Freakin' Super Bowl" - Garrett

Principle: Create & Keep a Culture That **Upholds** Your Highest Standards



Do: Copy Garrett

- Garrett's Eyes = Trust but Verify
- Garrett's Confrontation = Direct & Persistent
- Garrett's Red Line = Respect > Kool-aid
- Garrett's Acceptance = The Reset

Don't: Avoid Trust

- Expect Performance Above Your High Standard
- 1 Hyper Overworked A-hole ≠ High Standards
- Wait For the Moment When Someone NEEDS to Step-Up, Create it.
 - <u>"5 Dysfunctions of a Team"</u> Lencioni

- Everyone, sometimes, Maybe Even You

Principle: You Can't Do A+ **Until You See it**





Do: Model, Teach, Send

- Develop In-House, a Lot, Then Outsource
- \$200 to Nordstroms
- Become an ACA Visitor
- Go to Denmark (metaphorically)

Don't: Believe Hype

- You Are Fully Capable Alone
- It Will Work for Everyone
- Your Feelings about Team Failures (Not Personal)
 <u>"Blue Ocean Strategy"</u> C. Kim and R. Mauborgne

"It's a Fragile Eco-System"

- Richie on the Beef, gangsters, customers etc.

Flawed & Redeemable

- How You should View Each Person On Your Team

Principle: The characters at camp are suboptimal (atm), but yours to develop.

You two look like

you joined a dumbass cult.









Do: Re-Frame & Reform

Expect upsets & expect disruptions w/everyone
 "Once you master the rules, you can bend them"
 Give: Listening Ear, Tenderness & Grace

 <u>"Hidden Potential"</u> by Adam Grant

Don't: Give Up

- Answer "No" for others
- Expect to Get the Right Person, Right Bus, Right
 - Seat on the First Try, Everytime.
- Let Your Reptile Brain Bring a Gun Instead of a Sandwhich.

Honorable Mention

- Freezer Lock: Lock Yourself in the Freezer to See People Step Up
- Why Are We Here? Each individuals vision must align with the grand vision, even if not asked.
- **Every Second Counts** Camp is performance art. Take advantage of every moment. Be in the moment.
- Get Great at Running Notes: Intel is Wealth
- **Be Ready to Move on from Forks**: Strengths + Opportunity = Pushed off the Ledge
- **Problem Hunting -** Be proactive in your thinking, and searching for problems before they find you
- **The Secrets to Coping with Stress** (as in have secret codes) to slow things down before you're an a-hole...when every second counts, you need to avoid meltdowns.
- **Prayers or Predators:** You have people betting on you, invest in the relationships, so that when trouble hits, there is trust in the bank..
- **To Lead is to Serve**: Richie turns from false prophet to servant leader
- The Key Ingredient: Tenderness NerdWriter



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